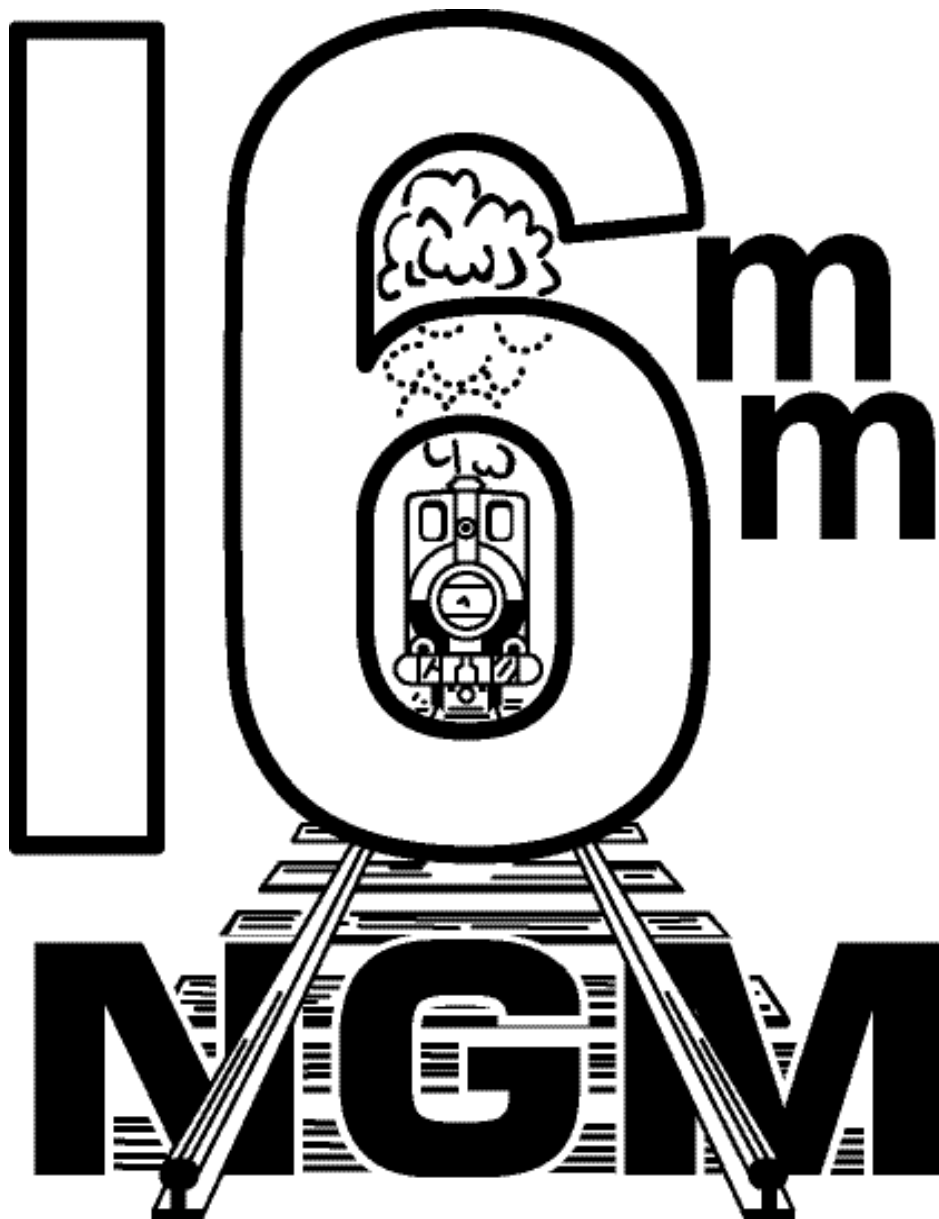


**The Association of
16mm Narrow Gauge Modellers**
Company number: 3117166



**Annual review,
Report of the Directors,
Unaudited Financial Statements
for the year ended 31 December 2011
and Notice of Annual General Meeting**

The Association of 16mm Narrow Gauge Modellers

Annual review for the year ended 31 December 2011

The Association of 16mm Narrow Gauge Modellers was formed in 1977 and became a company limited by guarantee in October 1995. The year ended 31 December 2011 was therefore the thirty-fifth since formation and the sixteenth year of our existence as a limited company.

The principal object of The Association of 16mm Narrow Gauge Modellers (the "Association") is to promote Narrow Gauge Railway Modelling in the scales of 14mm to 16mm to the foot. Our main activities are the publication of a quarterly magazine (*16mm Today*) and newsletter (*16mm Bulletin*), together with running the 16mm Association National Garden Railway Show.

We're 35 years old!

The announcement alongside was published in the January 1977 issue of *Railway Modeller*. As you see, it invited readers to come along to a meeting in Christchurch, Freemantle, Southampton in March 1977.

We think about 30 people took up the invitation – certainly enough to raise sufficient "pressure in the boiler" and get things moving. A list of members published a couple of months after the meeting contained 44 names. And a number of those listed are still members, 35 years on.

Issue 1 of the promised quarterly newssheet (*16mm Today*, as it came to be called) was published before that historic meeting in Southampton. This issue ran to 4 pages of typescript plus a large sheet with a drawing of the GVT Baldwin. Compare this with the February 2012 mailing – that's *16mm Today*, *16mm Bulletin*, the Penrhyn Quarry Railway special issue and the show guide – where you have around 220 pages. And we still publish drawings of prototype narrow gauge rolling stock!

As for the promised quarterly meetings, well – just look at *16mm Bulletin*. Nowadays, there's well over 100 meetings every quarter, all over the UK – and a good number elsewhere around the World.

We were pleased to see a piece in the January 2012 issue of *Railway Modeller* marking our 35-year anniversary – after which we saw a small surge in new members! So, here's a small thank you to the *Railway Modeller* – you helped us in 1977 and again, it seems, 35 years later.

And in case you're wondering, the January 1977 issue of *Railway Modeller* cost 35p and ran to 84 pages. The January 2012 issue cost £3.60 and had 172 pages. We've both moved forward!

16mm Today magazine

Andrew Charman has been editor of *16mm Today* since May 2008 – so the February 2012 issue will be his 16th issue. Before Andrew became editor, most issues of the magazine contained 48 pages. Andrew immediately increased the magazine content to 56 pages and then gradually increased it to 72 pages. Every issue of *16mm Today* contained 72 pages during 2011. This is the limit for the foreseeable future – the workload is manageable for Andrew and the flow of material is enough for a 72-page magazine.

Andrew is always grateful for the submissions that members provide – their quality remains high. He now has a reasonable article "bank", which helps to maintain variety of content.

But there are a couple of areas where Andrew would love to see more submissions – descriptions of garden railways and features with engineering content. With the membership continuing to grow, Andrew would also love to see articles from newer members – your experiences can help and guide other members just as much as the "older" members.

We changed our printers to WPG Limited from February 2011. The production cycle has been shortened and the printing quality has been maintained, all at a competitive price. WPG uses modern file transfer processes – so, for example, proofs can be viewed electronically and Andrew no longer has to rely on proofs sent through the post.

The Association of 16mm NG Modellers

This Association has been formed to promote modelling in 14-16mm (per foot) NG on "O" 32mm gauge track. It has been felt for some time that interest in this scale has been gaining momentum and now needs a mouth-piece through which people could exchange views, ideas, visits, etc. with others equally interested. An exhibition layout is to be built, which will cater for clockwork, steam, battery and electric 2 and 3 rail operation.

It is anticipated that quarterly meetings will take place. A quarterly newssheet will be produced. For further details please send S.A.E. to A. F. Webb (Hon. Secretary), 12 Varna Road, Freemantle, Southampton, or go along on Saturday 5th March, 1977 to Parish Rooms, Christchurch, Freemantle, Southampton at 4.30 p.m. taking models (if you have some) to display. It is hoped that some running might be possible. Light refreshments will be available. There will also be some narrow gauge films and some slides of 16mm NG garden layouts (films, etc. from 7.30 p.m.).

If you're modelling in this scale, thinking about it or just interested in narrow gauge railways, you are most welcome to go along.

How Andrew produces 16mm Today

The production cycle occupies around 6 weeks. Firstly, Andrew chooses a spread of features to give a wide-ranging content to the magazine. Each feature is sub-edited (some need more work than others...) and laid out into pages, using professional Adobe design software purchased by the Association. Photos are re-sized and converted to a format suitable for printing. Any low-quality photos can be “worked on” in Photoshop.

In the second half of the cycle, emails are sent to traders, reminding them to supply new product details for the ‘Goods Shed’. Later on, the advert pages are supplied, fully set up by Donna – our external contractor. At this point, there may be some juggling of the magazine content, to fill all 72-pages.

The completed pages are then proof-read and individually converted into publication quality PDF files. With WPG, these files can be supplied electronically and approved online as ready-to-print. But as WPG is just 8 miles away from the editor’s home, he often takes the files personally. WPG then prints out proofs that can be approved on the spot. Time then for a short break, before it all starts again...

16mm Bulletin newsletter

Ian Shields has been the editor of *16mm Bulletin* during 2011. He first took up the editorship in August 2004 and has been a director since October 2007. The aim of *16mm Bulletin* is to provide information on forthcoming events and activities; it is designed to be replaced by the next issue.

Back in 2004, our newsletter was called *16mm Exchange*; it was printed on plain paper and usually ran to just 8 pages. By the November 2011 issue, *16mm Bulletin* was printed on gloss paper, with many photos and had 48 pages of current news and information. How things have moved on!

Ian has decided it’s now time for him to hand over the editorship to someone new – so we’re looking for a volunteer!

Ian compiles each quarterly issue of *16mm Bulletin* over a period of about 5 weeks. He circulates regular contributors for information, which is then processed into the master draft. The content now includes Shed Notices, the diary of National Events and the Local Area Group reports and diary dates (for all 52 UK area groups and the four overseas areas as well). Then there’s the Heritage section, adverts of items for sale, letters to the editors and Association information to keep up to date. Information on the National Garden Railway Show is provided in both the November and February issues.

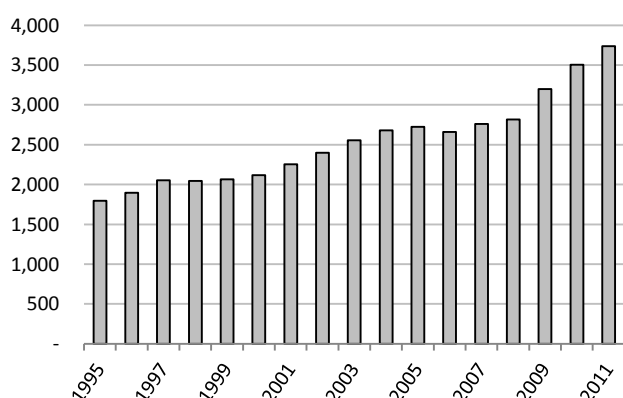
Each issue is currently compiled as a Word document. This is proof read when completed, then converted into a publication quality PDF file before it is sent to the printers. When the proofs are prepared by the printers, they are checked and agreed before authority is given to print.

Membership of the 16mm Association

There were 3,738 members at 31 December 2011 – an increase of almost 7% compared with the 3,503 members 12 months previously. There were 3,111 UK adult members, 43 junior members, 356 family associates and 228 overseas members.

We welcomed 428 new members to the Association during 2011 – slightly fewer than the 573 new members in 2009 (when “Join Now” started on the website) and 517 in 2010. The rate of new members is now averaging just over one new member per day. We think this is a healthy level of growth, especially when some other societies and associations are seeing a reduction in membership.

Membership of the 16mm Association



Membership of the Association has been increasing steadily for many years, as shown by the chart alongside.

There is an interesting feature to membership growth – it seems to arise most in troubled economic times. So, we have seen the fastest growth following the recession of the early 1990s, the lower levels of economic growth in the early 2000’s and the recession and difficult times over the last 3 years.

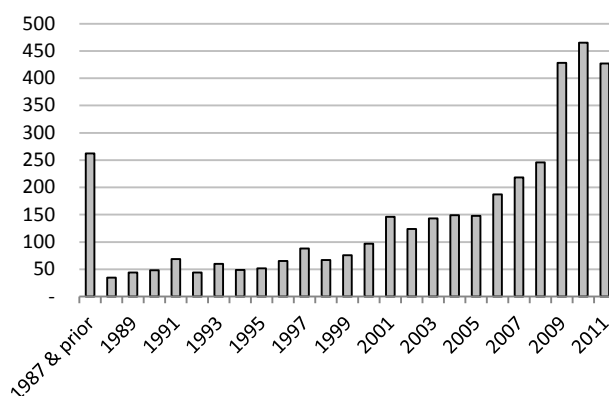
Perhaps it’s the comfort factor – do we like to take refuge from difficult times by enjoying an engaging hobby?

The chart analyses our membership at 31 December 2011 by the year in which everybody joined. There were 341 members who first joined in 1989 or prior (9% of the total current membership), 618 (17%) who joined in the 1990's and 1,212 (32%) in the 8 years to 2007.

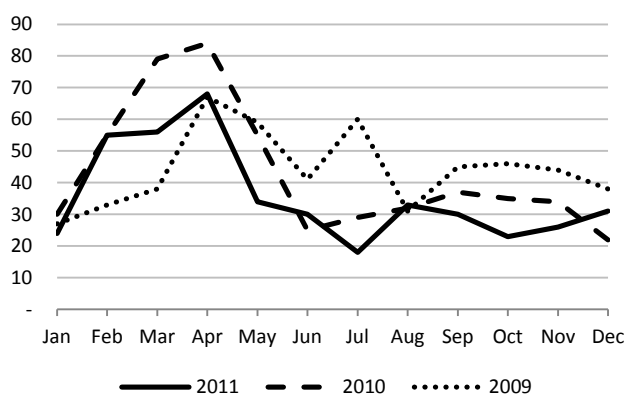
However, in the last 4 years, some 1,566 of the current members have joined the Association – that's 42% of the current total.

An organisation like ours needs a steady flow of new members if it is to remain active and we're pleased this is clearly happening – we'll strive to ensure this continues.

Membership by year of joining



Number of new members by month



There was a step increase in the number of people joining the Association when, in May 2009, we introduced "Join Now" on the website.

The pattern of new joiners has now settled down – we get almost 2/3 of new joiners in the first half of the year and just over 1/3 in the second half.

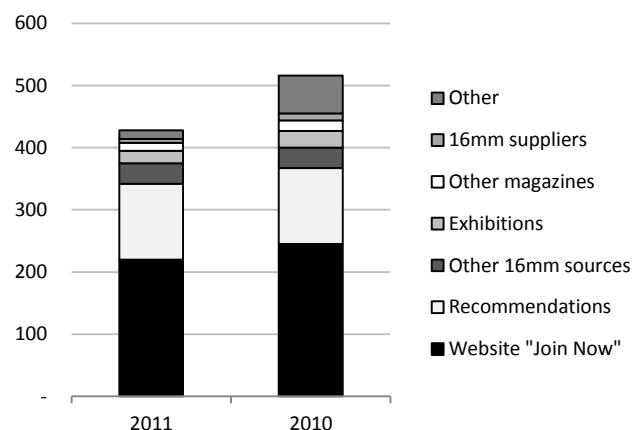
Is this because people think more about what they might want to do with their hobbies at the start of the year, rather than the end of the year? We don't know the answer, but this pattern suggests our marketing and promotion efforts might need to be stronger in the first half of the year than in the second half.

We ask new members to tell us where they first learned about the Association. This tells us that "Join Now" remains the principal source of new members, with virtually the same number of new members from this source in both the last 2 years.

The second most important source of new members is "recommendations" – that's YOU, the members of our Association. We had 122 new members from this source in both 2011 and 2010.

Other sources of new members have become less important – but we do recognise that many people will use "Join Now" after they have seen an advertisement, been invited to a garden railway event or seen a 16mm scale layout at a show.

Sources of members



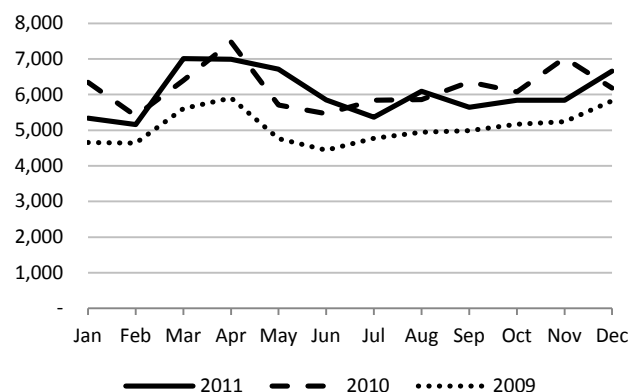
Marketing the 16mm Association

We have marketed the Association through adverts in GardenRail, leaflets distributed at shows and by 16mm suppliers – and, of course, through the website. Towards the end of 2011, we experimented with press releases on topics such as the new Handbook, the 35th anniversary of the Railway Modeller notice and Linda coming to see us at the National Garden Railway Show at Peterborough. We sent the press releases to a number of modelling and railway magazines, both in the UK and overseas. And we know they have been used by at least a dozen different publications around the World.

We face a real challenge – how do we attract the attention of an estimated 1 in 10,000 people in the UK who might be interested in modelling narrow gauge railways in their gardens? And how do we get over to them just what we do? As we learn more about why people join the Association, we are changing the ways we use to market ourselves. So, you can expect to see further developments in the website, changes to our leaflets and an increased use of press releases.

Website and egroup

Unique visitors to the website, by month



Our website – www.16mm.org.uk – is now firmly established as our shop-front to the World.

Traffic on the website during 2011 was pretty much the same as in 2010, remaining around 20% up on traffic in 2009. We see a peak in traffic in the period leading up to the National Garden Railway Show, which has been in early April for the last three years.

Traffic then reduces over the summer, before climbing again towards the end of the year.

We also provide a free hosting service for any area group that wants a website. During 2011, the Yorkshire, East Midlands, North West Wales, Butterley, Kent, East Riding & Wolds and Hampshire groups all used this service.

Towards the end of 2011, the 16mm Junior Network also started to use the hosting service. The popularity of the Junior Network is indicated by the level of its traffic – it achieved more “hits” per month, on average, than 4 of the area group sites.

Membership of the Association egroup continued to increase steadily during 2011. The egroup provides a forum for discussion on all matters relating to the Association and to share resources between members. See *16mm Bulletin* for how to join the egroup.

The 16mm Association National Garden Railway Show 2011

We were at Stoneleigh Park for the 2011 National Garden Railway Show. We had 80 traders at the show, occupying 180 table-spaces in total – 10 more traders and 20 more table-spaces than in 2010. Space was at a premium – we narrowed the aisle widths and had room for 12 layouts, compared with 13 in 2010. We might have been able to get a few more traders into the hall – but not many.

We also welcomed ‘Sir Haydn’, as part of the celebrations for the 60th anniversary of preservation on the Talylyn Railway – and the start of the railway preservation movement in the UK. Many people enjoyed the pleasure of standing on his tiny footplate.

The costs of staging the show continue to increase. Visitor numbers were down a little, compared with 2010, so our receipts were lower. Overall, the net costs of running the show (excluding the income from the annual draw) were about £5,000. This was £1,700 more than in 2010, when net costs were £3,300. But we couldn’t have our annual draw without the show, so we always look at the show results including the draw income. And after the draw receipts, we had a surplus of £300 (2010: £2,900 surplus).

The 16mm Association National Garden Railway Show 2012

Taking the National Garden Railway Show to a new venue has been a massive job for the team. As Richard Cable, show coordinator, has commented “I’ve aged 10 years in 10 months”. But we’re well on track for a fabulous show – more traders than in 2011, with a 5% increase in table spaces, more layouts, more preservation societies and a larger prototype locomotive in *Linda* (now on the Ffestiniog Railway, but once on the Penrhyn Quarry Railway).

You can also expect to see an enhanced Help & Advice service, with more presentations in a separate “theatre”. We’ve also revised the criteria for the MOTY, expanded the heritage auction, given the member-to-member sales team a better location, improved the bus service and tried to provide better catering. On top of all this, you can get into the building an hour earlier than in 2011.

The National Garden Railway Show is probably the largest garden railway show in the World. In terms of size, it’s probably in the top-10 for model railway shows in the UK. And it’s all run by volunteers, in their spare time.

Accounts for 2011

The accounts for 2011 show a profit for the year of £7,157 – compared with a profit of £9,448 in 2010. As a membership organisation, we don’t set out to make a big profit, but we do target to avoid making a loss on our normal activities (the exception to this was in 2009, when we decided to give all members a copy of the newly-published book, *Narrow Gauge Industrial Album* – which cost over £21,000 in total).

Our budget for 2011 assumed we would achieve a surplus of just over £3,000, giving a margin for the unexpected. This budget assumed no membership growth – but in practice, membership numbers continued to increase and so our subscription income was more than expected. In total, the net costs of running the Association were spot-on budget. But there were a number of ‘swings and roundabouts’:

- We allowed for the costs of a ‘Special issue’ in 2011, but this has been finalised for February 2012.
- Our general printing costs were slightly lower than we expected, but we decided to send a copy of the new 16mm Handbook to all members.
- Postage costs continued to increase markedly. Indeed, it cost over £6,800 for the November 2011 mailing – that’s £2,000 more than November 2009, when we also despatched *Narrow Gauge Industrial Album*! One cause of the increased postage costs has been the decision to use next-day postage, to avoid the worsening postage delays we suffered in 2010.
- The net costs of the National Garden Railway Show plus the income from the annual draw were about £1,000 lower than we expected.

Subscription rates for the forthcoming membership year

Our next membership year starts on 1 March. Members who renew by PayPal will have been sent their renewal invitations at the end of January and the other renewal invitations are on the reverse of the address sheet sent with your copy of the February issue of *16mm Today*. Please return your renewal cheque quickly – it makes life much easier for our membership secretary if the massive job of processing the renewals can be dealt with in one concentrated effort, rather than have the job drag on for weeks.

We’re budgeting for further cost increases in 2012 – in particular, the Special issue on the Penrhyn Quarry Railway and further increases in postage costs. But we’ve decided to maintain subscription rates at the same amounts as in 2011. With cost increases for almost everything else in life, we’ll do our bit to contain the costs of your hobby – and hopefully, with the Special issue, give you a little more to enjoy!

Directors and Officers of the 16mm Association

Following a stroke in November 2010, Keith Dyer, resigned as a director on 22 January 2011. As part of his recuperation, Keith has continued to work on ‘Victory’, our project locomotive. We’ll be giving more news on the project locomotive later in the year.

Rod Nipper was appointed a director on 11 June 2011, but he has decided to step down from the Board at the next AGM, on 31 March 2012. Rod is the Association publicity officer and intends to continue in this role, but not as a director. Gareth Jones was appointed as our company secretary and a director on 25 June 2011. Because he has been appointed since the last AGM, Gareth is seeking reappointment at the next AGM. Ian Shields will step down as a director of the Association after the AGM. Ian, we thank you for your work over 8 years as editor of *16mm Bulletin* and as a director.

The Association also has a number of officers, many of whom help with the National Garden Railway Show. Helen Gregson stepped in to help look after stewarding the show after Keith’s stroke and now oversees stewarding for the 2012 show. Liz Holgate has joined the show team, working with Andy Cooper to organise the traders and preservation societies at the show – a massive job. William Bickers-Jones now oversees the annual MOTY competition. He also helps compile the annual DVD, working with Kevin Steele – a previous membership secretary, now in New Zealand. And we have recently appointed Carol Regan as assistant membership secretary.

Looking forward into 2012

We want to help you get the maximum enjoyment from your hobby, in these troubled economic times. That’s one reason why we’re also holding our subscription rates at 2011 levels.

We’ve moved the National Garden Railway Show to a new venue, where we have about 20% more space – at this year’s show, you’ll see more traders, more layouts, an iconic narrow gauge locomotive, much-enhanced help & advice presentations and better on-site facilities.

In a separate mailing, you’ll receive the Special issue – the 16mm Modellers Guide to the Penrhyn Quarry Railway. We think you’ll find this a fantastic publication. And we’ll be using this to promote the Association in 2012 – new members who join during the year will receive a copy, until our stocks run out. The Board will soon be planning what to do next. Let us know if you want us to do another special issue – probably for 2013. Our aim in all this is simple – we want to see our hobby continue to thrive.

Nigel Town, Chairman

21 January 2012

The Association of 16mm Narrow Gauge Modellers

Report of the Directors for the year ended 31 December 2011

The Directors have pleasure in presenting their report and the unaudited Financial Statements of the Company for the year ended 31 December 2011.

Principal activities

As explained in the Annual Review on pages 2 to 6, the Company's principal activities have continued to comprise publishing the quarterly magazine *16mm Today* and newsletter *16mm Bulletin*, running the 16mm Association National Garden Railway Show and promoting the modelling of narrow gauge railways in the scales of 14mm to 16mm to the foot.

Directors

The following people have served as Directors during the year:

Martyn Astley (22 January 2011 to 30 March 2011)	Rob Bennett
Richard Cable	Andrew Charman
Keith Dyer (until 22 January 2011)	Tim Gregson
Gareth Jones (from 25 June 2011)	Rod Nipper (from 11 June 2011)
Alan Regan	Ian Shields
Nigel Town	Phil Thompson

Rod Nipper and Ian Shields have stated their intention to step down as directors following the annual general meeting on 31 March 2011.

Gareth Jones retires in accordance with Article 33(ii) and Alan Regan, Andrew Charman and Phil Thompson retire by rotation in accordance with Article 29(ii); they all offer themselves for re-election at the annual general meeting in 2011. Brief biographical details of these candidates are set out on pages 13 and 14.

Small company exemption

This report has been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small companies.

Directors' responsibilities

The Directors are responsible for preparing the Annual Report and the Financial Statements in accordance with applicable law and United Kingdom Generally Accepted Accounting Practice. Company law requires the Directors to prepare Financial Statements for each financial year which give a true and fair view of the state of affairs of the Company and of the profit or loss of the Company for that year. In preparing those Financial Statements, the Directors are required to:

- Select suitable accounting policies and then apply them consistently.
- Make judgements and estimates that are reasonable and prudent.
- State whether applicable accounting standards have been followed, subject to any material departures being disclosed and explained in the Financial Statements.
- Prepare the Financial Statements on the going concern basis unless it is inappropriate to presume that the Company will continue in business.

The Directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the Company and to enable them to ensure that the Financial Statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the Company and hence for taking reasonable steps for the prevention of fraud and other irregularities.

By Order of the Board
Gareth Jones, Secretary
21 January 2012

Registered office:
Hill House Farm, Misbrooks Green Road, Beare Green,
Dorking RH5 4QQ

The Association of 16mm Narrow Gauge Modellers
Profit and loss account for the year ended 31 December 2011

	Note	2011 £	2010 £
Turnover	1	97,581	90,937
Cost of sales and services to members		(80,534)	(72,638)
Gross surplus		17,047	18,299
Administrative expenses		(9,929)	(8,883)
Profit on ordinary activities before interest		7,118	9,416
Bank interest receivable		39	33
Profit on ordinary activities before taxation	2	7,157	9,449
Taxation	3	(8)	(7)
Profit on ordinary activities after taxation for the year	8	7,149	9,442
Profit for the financial year		<u>7,149</u>	<u>9,442</u>

Balance sheet as at 31 December 2011

	Note	2011 £	2010 £
Tangible fixed assets	4	<u>2,994</u>	<u>5,056</u>
Current assets			
Stocks	5	2,190	868
Debtors & prepayments	6	25,895	14,474
Cash at bank and in hand		52,274	52,561
		80,359	67,903
Creditors – amounts falling due within one year	7	<u>(27,471)</u>	<u>(24,214)</u>
Net current assets		<u>52,888</u>	<u>43,689</u>
Total assets less current liabilities		55,882	48,745
Creditors – amounts falling due after more than one year	7	<u>(3)</u>	<u>(15)</u>
Net assets		<u>55,879</u>	<u>48,730</u>
General fund	8	<u>55,879</u>	<u>48,730</u>

For the period in question, the company was entitled to exemption from an audit under Section 477 of the Companies Act 2006. No notice has been deposited under Section 476 of the Act in relation to the accounts for the period.

The Directors acknowledge their responsibilities for:

- (a) ensuring that the company keeps accounting records which comply with Sections 386 and 387 of the Companies Act 2006; and
- (b) preparing financial statements which give a true and fair view of the state of affairs of the company as at the end of each financial year and of its surplus or deficit for each financial year in accordance with the requirements of Sections 394 and 395 and which otherwise comply with the requirements of the Companies Act 2006 relating to accounts, so far as applicable to the company.

The financial statements have been prepared in accordance with the special provisions of part 15 of the Companies Act 2006 relating to small companies and with the Financial Reporting Standard for Smaller Entities (effective April 2008).

The accounts were approved by the Directors on 21 January 2012.

P A Thompson

Director

The Association of 16mm Narrow Gauge Modellers
Notes to the financial statements for the year ended 31 December 2011

1. Accounting policies

Accounting convention

The financial statements have been prepared under the historical cost convention and in accordance with the Financial Reporting Standard for Smaller Entities (effective April 2008).

Turnover

Turnover includes subscriptions and joining fees, together with income from advertising, the 16mm Association National Garden Railway Show and sales of goods and services, net of VAT.

Tangible fixed assets

Purchases of tangible fixed assets are capitalised and depreciated on a straight line basis over their estimated useful lives, which range between two and five years.

Stocks

Stocks are valued at the lower of cost and net realisable value after making due allowance for any obsolete and slow moving items.

2. Profit on ordinary activities before taxation

This is stated after charging directors' emoluments of £nil (2010: £nil). Computer equipment and software has been provided to one Director who uses it both for Association purposes and in his personal capacity as a self-employed editor.

3. Taxation

Corporation tax on investment income at a rate of 20.75% amounts to £8 (2010: £7).

4. Tangible fixed assets

	Office, computer and other equipment		
	Cost	Depreciation	Book value
	£	£	£
At 31 December 2010	11,952	(6,896)	5,056
Additions during 2011	191	-	191
Disposals during 2011	(267)	267	-
Depreciation charge for 2011	-	(2,253)	(2,253)
At 31 December 2011	<u>11,876</u>	<u>(8,882)</u>	<u>2,994</u>

5. Stocks

	2011	2010
	£	£
16mm Handbooks	1,981	-
New member guides	-	419
Garments for resale	-	240
Binders for <i>16mm Today</i>	209	209
	<u>2,190</u>	<u>868</u>

6. Debtors & prepayments

	2011 £	2010 £
Trade debtors	6,138	3,058
Payments in advance for the 16mm Association National Garden Railway Show	16,346	8,176
Payments in advance for the 16mm Association Annual Draw	688	1,834
Payments in advance for the Penrhyn Quarry Railway Special issue	824	-
Other prepayments and accrued income	<u>1,899</u>	<u>1,406</u>
	<u>25,895</u>	<u>14,474</u>

Payments made in advance for the 16mm Association National Garden Railway Show relate wholly to the 2012 show (2011: £4,176 in relation to the 2011 show and £4,000 in relation to the 2012 show).

7. Creditors

	2011 £	2010 £
Amounts falling due within one year		
Trade creditors	(1,658)	(330)
VAT payable	(882)	(643)
Corporation tax payable	(8)	(7)
Subscriptions received in advance for 2012 (2010: for 2011)	(9,496)	(8,554)
Amounts received in advance for the 16mm Association National Garden Railway Show	(10,943)	(10,521)
16mm Association Annual Draw and other income received in advance	<u>(4,484)</u>	<u>(4,159)</u>
	<u>(27,471)</u>	<u>(24,214)</u>
Amounts falling due after more than one year		
Subscriptions received in advance for 2012 (2010: for 2011)	<u>(3)</u>	<u>(15)</u>

8. General fund

The Association of 16mm Narrow Gauge Modellers is a Company without share capital that is limited by guarantee. Movements on the general fund in the year were as follows:

	2011 £	2010 £
Balance at the start of the year	48,730	39,288
Profit on ordinary activities after taxation for the year	<u>7,149</u>	<u>9,442</u>
Balance at the end of the year	<u>55,879</u>	<u>48,730</u>

9. Financial commitments

The company had no financial commitments at 31 December 2011. At 31 December 2010, the company had commitments of £12,167 plus VAT for the hire of premises for the 16mm Association National Garden Railway Show 2011, together with a commitment for 2012 of £12,000 plus VAT.

10. Controlling interest

The Company is controlled by its members.

The Association of 16mm Narrow Gauge Modellers
Accountants' report to the directors on the unaudited accounts for the year
ended 31 December 2011

As stated on page 7 you are responsible for the preparation of accounts for the year ended 31 December 2011 set out on pages 8 to 10 and you consider that the company is exempt from audit. In accordance with your instructions we have examined the format of these unaudited accounts and confirm that they have been properly prepared in accordance with the Companies Act 2006.

Carter Smith Limited
12-14 Church Street
Ecclesfield
Sheffield
S35 9WE

21 January 2012



The Association of 16mm Narrow Gauge Modellers
Detailed profit and loss account for the year ended 31 December 2011

	Year ended 31 December 2011			Year ended 31 December 2010		
	Income £	Costs £	Net £	Income £	Costs £	Net £
SUBSCRIPTIONS AND MEMBERSHIP COSTS						
Subscriptions receivable	55,868	(2,768)	53,100	50,310	(3,357)	46,953
MEMBERS' SERVICES AND EVENTS						
Publishing <i>16mm Today</i> & <i>16mm Bulletin</i>	6,584	(38,500)	(31,916)	5,413	(34,302)	(28,889)
<i>16mm Handbook</i> sent to all current members	-	(2,476)	(2,476)	-	-	-
Sales of back-numbers of <i>16mm Today</i>	385	-	385	379	-	379
16mm Association National Garden Railway Show	20,955	(27,164)	(6,209)	21,387	(25,274)	(3,887)
Commission on member to member sales	1,393	-	1,393	797	-	797
Association Annual Draw	11,625	(6,266)	5,359	12,147	(5,910)	6,237
DVD and members' address list	-	(1,270)	(1,270)	-	(1,711)	(1,711)
Binders and sundry sales	771	(659)	112	504	(485)	19
Awards and competitions	-	(241)	(241)	-	(213)	(213)
Assistance to local area groups	-	-	-	-	(198)	(198)
Members' public liability insurance	-	(1,190)	(1,190)	-	(1,188)	(1,188)
	41,713	(77,766)	(36,053)	40,627	(69,281)	(28,654)
	97,581	(80,534)	17,047	90,937	(72,637)	18,299
ADMINISTRATIVE EXPENSES						
Directors' and officers' travel and other expenses		(2,426)			(2,886)	
Administration costs		(926)			(619)	
Sundry printing costs		(568)			(938)	
Directors' and officers' liability insurance		(289)			(286)	
Publicity and information		(1,854)			(1,942)	
Accountancy charges		(345)			(330)	
Depreciation of tangible fixed assets		(2,253)			(1,617)	
Bank charges		(1,317)			(1,067)	
Donations received		49			802	
			(9,929)			(8,883)
			7,118			9,416
Bank interest received			39			33
PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION			7,157			9,449

This page does not form part of the statutory financial statements.

The Association of 16mm Narrow Gauge Modellers

Candidates for election to the Board of Directors at the Annual General Meeting on Saturday 31 March 2012

Brief biographical details of all of the members who are standing for election as Directors at the 2012 Annual General Meeting are set out below. This has been done to help you decide who to vote for. There are a maximum of six vacancies to be filled.

ANDREW CHARMAN – 1626 (Director since 19 January 2008)

I'm Andrew Charman and I have been a Director since January 2008, just before I took over the Editorship of *16mm Today*. Since that time I have overseen a complete overhaul of the magazine, transferring its production to professional magazine processes and in the process increasing its size from 48 to 72 pages.

My working life sees me splitting my time equally between motoring journalism and rail journalism. I edit the bi-monthly magazine *Narrow Gauge World* and I am the production Editor, designing the pages, of sister-title *GardenRail*.

My life is dominated by narrow gauge railways in one form or another. I am Press Officer, workshop volunteer and (since qualifying in August 2010) a locomotive fireman on the Welshpool & Llanfair Light Railway, while after many, many delays my own 16mm line is beginning to take shape in my garden.

Photo alongside: Andrew on a full-sized footplate



GARETH JONES – 7975 (appointed a Director since the last AGM)



As steam came to an end on BR in the 1960s the childhood interest waned a little but over the last near fifty years that has changed. Many railway journeys have been undertaken in all non polar regions. Youthful Hornby OO turned to O Gauge and then 7 ¼ and 16mm. Also own 5" gauge Beyer Peacock Countess . I also have an interest in full size road steam with a traction engine, steam car and lorry.

From 2002 to 2011 was a member of the Railway Heritage Committee and still serve on the Artefacts subcommittee . Was a director of Porterbrook the train leasing company. Helped to bring Japanese Bullet Train to NRM . A life member of the Welshpool, Strathspey and Bluebell. Fireman on the Welshpool since 2003. Enthusiastic model engineer, railwayana and railway book collector. Member since 2009.

Photo alongside – Gareth Jones on "Dougal"

ALAN REGAN – 1847 (Director since 24 May 2008)

I've served as Membership Secretary for approaching 4 years and have enjoyed my time in the role. I count myself fortunate to have been on the Board during a time of significant growth – 900 more members were sent SMT in November 2011 than were sent SMT during my first month in the role, in May 2008.

My background in IT has been useful and to handle this growth, I've developed new tools, enhanced others and automated as much as I can. Hardly a day goes by without some Association work needing to be done and I wouldn't be able to do this without the unfailing and active support of my wife Carol, who many of you now also know.

Nevertheless, I find time for trains; I'm a member of 2 local groups and stage a couple of open days each year, even if my line is 45mm gauge! If re-elected, I will continue to try to deliver the best service to members that I can.

Photo alongside – Alan Regan

PHIL THOMPSON – 2443 (Director since 5 April 2003)

I've been treasurer of the 16mm Association since January 2003 and was appointed as a director at the AGM for 2003. So, in 2012 I'll be starting my tenth year as treasurer – it would be hard to refute any comment along the lines of "he must be mad". I'm also part of the team organising the National Garden Railway Show – liaising with the venue, setting out the hall, booking the tables, chairs, first aid, bus and venue equipment, preparing the floor plan, editing the show guide and printing all the passes and badges.

For the last 7 years, my garden railway (the Great Willowgarth Railway) has been developing steadily around a large garden. At present, the circuit is about 130 metres long – that's about 1.5 scale miles in 16mm scale. Every year, it extends a little further – with the ultimate aim of climbing onto the embankment of the medieval moated site adjacent to the garden.

Every year, I host 2 or 3 open days on the railway, when we might get as many as 40 visitors – some travelling up to 2 hours to enjoy the fun!

I've written articles on the garden railway for *16mm Today*, *GardenRail* and *Model Rail*. Given Andrew's request for articles on garden railways and engineering, my next article will have to be for *16mm Today* – there's some challenging building work needed for the line to climb onto the moat!



Phil on the bridge over the stream that drains the moat. Phil built this bridge as a "kit of parts", which was then assembled on site with help from members of the Yorkshire Area Group of the 16mm Association

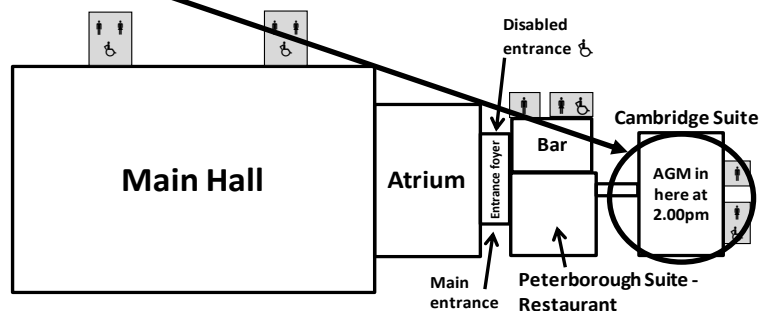
The Association of 16mm Narrow Gauge Modellers

Notice of Annual General Meeting

THE SIXTEENTH ANNUAL GENERAL

MEETING of the Company will be held in the Cambridge Suite, Peterborough Arena, Peterborough Showground, Peterborough PE2 6XE at 2.00 p.m. on Saturday 31 March 2012 for the following purposes:

1. To receive the accounts for the year ended 31 December 2011 and the Directors' report and the accountant's report thereon.
2. As separate resolutions, to elect as Directors of the Company up to four of the Members.
3. In accordance with Article 37, to approve the use by Andrew Charman of the Association's computer equipment and software in his personal capacity as a self-employed editor.



Members can take part in an informal meeting with the Board of Directors after the Annual General Meeting.

You can vote at the Annual General Meeting **either** by attending and voting at the meeting **or** by using the form overleaf to register a postal vote **or** by appointing someone to vote on your behalf at the meeting (called a "proxy").

To be entitled to register a vote, you must pay your subscription for the membership year starting 1 March 2012 by the time of the meeting.

On the back page of these accounts is a voting form to register a postal vote or appoint a proxy to vote on your behalf.

If you register a postal vote using this form, your vote will be counted before the Annual General Meeting. You can also attend the meeting if you wish but you should not vote again at the meeting.

If you appoint a proxy to attend the meeting on your behalf he/she must bring this form to the meeting. Your proxy will vote as you instruct. If you do not give instructions to the proxy, he/she can vote as they wish. A proxy need not be a member of the company.

If you wish to use a postal vote or to appoint a proxy, please complete the details overleaf and register how you want to vote by putting a cross in the appropriate boxes overleaf.

For a postal vote, please post this form to Gareth Jones, Hill House Farm, Misbrooks Green Road, Beare Green, Dorking RH5 4QQ. Your form must be received not less than 48 hours before the meeting (that is, before 2.00 pm on Thursday 29 March 2012).

For a proxy vote, please give this form to your proxy before the meeting. Your proxy should inform the Chairman of the meeting that he/she is voting on your behalf.

**Complete this page if you wish to register a postal vote or appoint a proxy to vote on your behalf at the Annual General Meeting.
Alternatively, you can vote in person at the meeting**

Full name..... Membership number.....

Address.....

1 I am a Member of the Company and wish to vote by post. I appoint the Chairman of the meeting to be held on 31 March 2012 (and at any adjournment thereof) act as my proxy and to cast my votes as shown below.

OR (DELETE 1 OR 2 AS APPROPRIATE)

2 I am a Member of the Company and I wish to appoint to act as my proxy and to vote as shown below at the meeting to be held on 31 March 2012 and at any adjournment thereof. Unless so instructed, my proxy will vote or abstain at his/her discretion.

Signed..... Date.....

Please indicate, by **inserting a cross** in the appropriate box, how you wish your votes to be cast on the Resolutions listed. Then detach this page and:

- For a postal vote, send it to Gareth Jones, Hill House Farm, Misbroooks Green Road, Beare Green, Dorking RH5 4QQ.
- For a proxy vote, give the page to your proxy.

Resolution	For (X)	Against (X)
1. To receive the accounts for the year ended 31 December 2011 and the Directors' report and the accountant's report thereon.	☐	☐
2. As separate resolutions, to elect up to four of the following Members to act as Directors of the Company		
Andrew Charman	☐	☐
Gareth Jones	☐	☐
Alan Regan	☐	☐
Phil Thompson	☐	☐
3. In accordance with Article 37, to approve the use by Andrew Charman of the Association's computer equipment and software in his personal capacity as a self-employed editor.	☐	☐

**PLEASE DETACH THIS PAGE IF YOU WISH TO REGISTER A POSTAL VOTE OR APPOINT A PROXY
AND FOLLOW THE INSTRUCTIONS SET OUT ON THE TOP PART OF THIS PAGE**

Please detach

